

Winter 2026

FROM THE BOARD ROOM

A Year In Review



Written by Steve Push, Executive Chairman.

Steve Push, Chairman

As we begin 2026, I find myself reflecting not just on what Legacy Food Group accomplished last year—but *how* we accomplished it.

Growth is often measured in numbers, and while this year certainly delivered meaningful progress, the moments that stand out most to me are rooted in people, partnership, and purpose. Across our divisions, teams stepped up with grit, creativity, and a shared commitment to doing things the right way—together.

Throughout the year, we continued to strengthen what makes Legacy different. We invested in our businesses, expanded capabilities, and supported our operating companies as they served their customers with excellence. At the same time, we remained grounded in our founding belief that culture is not a side initiative—it is the strategy. Trust, collaboration, and accountability were not just words on a page in 2025; they were evident in how our teams showed up for one another every day.

One of the most rewarding aspects of this year was seeing collaboration deepen across Legacy. Presidents, leadership teams, and associates leaned into the power of shared knowledge and problem-solving. When one company succeeded, we all felt it. When challenges arose, they were met with openness and support, not silos.

As we look ahead to 2026, our focus remains clear. We will continue to grow thoughtfully, lead with integrity, and protect the culture that has carried us this far. Legacy is not about short-term wins—it's about building something enduring, something worth passing on.

Thank you to every member of the Legacy Food Group family for your dedication, resilience, and belief in what we're building together. This year reinforced what I've always known to be true:

INDUSTRY UPDATES

Full-Service Restaurants Show Signs of Strength Heading into 2026

According to a recent **IFDA Quarterly Brief, powered by Technomic**, full-service restaurants may be turning a corner as the industry heads into 2026. While 2025 reflected mixed results across segments, the long-term outlook for FSRs is notably more optimistic.

Technomic forecasts indicate that **real sales for full-service restaurants are expected to improve in 2026**, with growth projected to outpace 2025 results. Operators that are succeeding today are doing so by sharpening their value proposition—offering complete dining experiences that compete more closely with limited-service restaurants, while still delivering the food quality, service, and atmosphere guests expect from full service.

Another positive signal: **independent restaurants and local chains continue to drive the majority of FSR spending**, accounting for nearly 70% of consumer dollars in the segment. Guests increasingly seek out independents for differentiated menus, local sourcing, and authentic experiences—areas where many operators are doubling down.

Looking ahead, Technomic highlights several trends expected to support FSR performance, including **menu simplification, stronger value-driven offerings, and evolving beverage programs** that reflect changing consumer preferences. Together, these strategies point toward a more focused, resilient full-service segment positioned for steady growth in the years ahead. To read more, [click here to go to IFDA's article](#).

Source: IFDA Quarterly Brief – “The Future of Full-Service Restaurants,” powered by Technomic (2025)

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Las Vegas, NV

UniPro Spring
Conference
March 30 - April 1st
Orlando, FL

DOT Innovations
April 22-24
Houston, TX

IFDA Washington
Insights Conference
May 12-13
Washington DC

NRA Show
May 16-19
Chicago, IL



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